

January 27, 2002

Renata Hesse
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Anti-Trust Division
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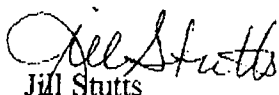
Dear Ms. Hesse:

Thank you for your service as U.S. District Court Justice.

The agreed upon remedies in the Microsoft case allow computer operating equipment manufacturers limited access to Microsoft Windows to manipulate it in a way that fits their specific needs and product. Permits some adjustments to the Windows operating system to be made by the average user. It affords other technology providers --including Microsoft's direct competitors -- the benefit of access to technical specifications. It sets in motion a machine to enforce these remedies.

It does the equivalent of disclosing the recipe for the McDonald's Big Mac special sauce to all competing fast food restaurants. The fact that this only applies to Microsoft and none of the other software or operating system manufacturers provides all its competitors with an unfair advantage. Yet, Microsoft agreed to settle with these remedies in an effort to end this relentless infinitely long litigation. Hopefully you will add your consent to this agreement.

Thank You,



Jill Stutts
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